

**Audit**



**Report**

OFFICE OF THE INSPECTOR GENERAL

**DEFENSE BASE REALIGNMENT AND CLOSURE  
BUDGET DATA FOR THE REALIGNMENT OF  
UNDERGRADUATE PILOT TRAINING FROM  
REESE AIR FORCE BASE, TEXAS, TO  
LAUGHLIN AIR FORCE BASE, TEXAS**

Report No. 97-191

July 18, 1997

**Department of Defense**

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### **Acronyms**

BRAC	Base Realignment and Closure
MILCON	Military Construction
AFB	Air Force Base



**INSPECTOR GENERAL**  
DEPARTMENT OF DEFENSE  
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Report No. 97-191

July 18, 1997

MEMORANDUM FOR UNDER SECRETARY OF DEFENSE (COMPTROLLER)  
ASSISTANT SECRETARY OF THE AIR FORCE  
(FINANCIAL MANAGEMENT AND COMPTROLLER)

SUBJECT: Audit of Defense Base Realignment and Closure Budget Data for the  
Realignment of Undergraduate Pilot Training From Reese Air Force Base,  
Texas, to Laughlin Air Force Base, Texas (Project No. 7CG-5002.15)

## Introduction

We are providing this report for your information and use. The audit was required by Public Law 102-190, "National Defense Authorization Act for Fiscal Years 1992 and 1993," December 5, 1991. Enclosure 1 provides details on the history of the Defense base realignment and closure (BRAC) process and on our auditing and reporting requirements.

This report is one in a series about FY 1998 BRAC military construction (MILCON) costs. The report provides the results of the audit of projects MXDP973003R2, "Add to the Child Development Center," and MXDP973004R2, "Engine Staging Facility," at Laughlin, Air Force Base (AFB), Texas.

## Audit Results

The Air Force properly planned, programmed, and documented the FY 1998 BRAC MILCON requirements for project MXDP973003R2, valued at \$450,000, and project MXDP973004R2, valued at \$2.95 million, in accordance with DoD criteria and public law.

## Audit Objectives

The overall audit objective was to determine the accuracy of BRAC MILCON budget data. The specific objectives were to determine whether the proposed projects were valid BRAC requirements, whether the decision for MILCON was supported with required documentation including an economic analysis, and whether the economic analysis considered existing facilities. Another objective was to assess the adequacy of the management control program as it applied to the overall audit objective. The management control program will be discussed in a summary report on FYs 1997 and 1998 BRAC MILCON budget data.

## Scope and Methodology

**Scope of This Audit.** We examined the BRAC MILCON budget requests and related documentation supporting projects MXDP973003R2, "Add to the Child

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Development Center," and MXDP973004R2, "Engine Staging Facility," for the relocation of the undergraduate pilot training program from Reese AFB, Texas, to Laughlin AFB, Texas. We did not use computer-processed data or statistical sampling procedures to conduct this audit. See Enclosure 1 for the overall scope of the audit of BRAC MILCON costs.

**Audit Period, Standards and Locations.** This economy and efficiency audit was conducted from February through May 1997 in accordance with the auditing standards issued by the Comptroller General of the United States as implemented by the Inspector General, DoD. We visited or contacted individuals and organizations within DoD. Further details are available upon request.

## **Prior Audits and Other Reviews**

Three summary reports have been issued for the audits of BRAC budget data for FYs 1992 through 1996. Those reports list individual projects. Since April 1996, numerous additional audit reports have been issued that address DoD BRAC budget data for FYs 1997 and 1998. Details on those reports are available upon request.

## **Project Background**

**Project Justification.** Project MXDP973003R2 was estimated at \$450,000 to construct a 2,100 square foot expansion to the existing child development center at Laughlin AFB. The expansion provides space that is needed for 20 additional children as a result of the realignment of personnel from Reese AFB to Laughlin AFB. Project MXDP973004R2 was estimated at \$2.95 million to construct an engine staging facility for the Air Force Engine Regionalization Program at Laughlin AFB. The construction of the engine staging facility is an alternative to building a new aircraft hangar for aircraft being transferred from Reese AFB. The Air Force had allocated space in an existing hangar for its Engine Regionalization Program. The Air Force planned to use the space to fill the BRAC requirements.

## **Discussion**

**BRAC MILCON Requirements for Child Development Center.** The Air Force properly justified the BRAC MILCON projects for the child development center expansion and the engine staging facility construction at Laughlin AFB as a result of the closure of Reese AFB. The requirements for project MXDP973003R2, "Add to Child Development Center," were fully supported.

The Laughlin AFB child development center currently contains 6,735 square feet. Based on criteria in Air Force Handbook 32-1084, "Facility Requirements," July 1995, there currently exists an 18,363 square foot deficiency, which is needed to provide child care for 235 children. The BRAC MILCON project is required to provide 2,100 square feet to support an

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additional 20 children relocating to Laughlin AFB because of the closure of Reese AFB. The additional children and the appropriate square footage was well supported and documented.

**BRAC MILCON Requirements for Engine Staging Facility.** The requirements for project MXDP973004R2, "Engine Staging Facility," were fully supported. The Air Force determined it was more economical to use an existing aircraft hanger and construct an engine staging facility for \$2.95 million rather than construct a new aircraft hangar for an estimated \$3.45 million. The Air Force determined that if BRAC MILCON funds were used to build an engine staging facility at Laughlin AFB, the six hangar spaces allotted for the Engine Regionalization Program could satisfy the BRAC requirement.

**BRAC MILCON Cost Requirements.** Using DD Forms 1391, "Military Construction Project Data," the Air Force properly estimated and supported the costs for project MXDP973003R2 at \$450,000, and for project MXDP973004R2 at \$2.95 million. The Air Force performed an economic analysis that showed construction of an engine staging facility rather than an aircraft hangar would save \$500,000.

The Air Force properly justified requirements and estimated costs for the BRAC MILCON projects to expand the child development center and construct an engine staging facility at Laughlin AFB, Texas. Therefore, this report contains no recommendations.

## Management Comments

We provided a draft of this report on June 13, 1997. Because the report contains no findings or recommendations, comments were not required, and none were received. Therefore, we are publishing this report in final form.

We appreciate the courtesies extended to the audit staff. For additional information on this report, please contact Mr. Wayne K. Million, Audit Program Director, at (703) 604-9312 (DSN 664-9312) or Mr. Michael A. DiRenzo, Audit Project Manager, at (703) 604-9314 (DSN 664-9314). Enclosure 2 lists the distribution of this report. The audit team members are listed inside the back cover.



David K. Steensma  
Deputy Assistant Inspector General  
for Auditing

Enclosures

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## **Background of Defense Base Realignment and Closure**

**Commission on Defense Base Closure and Realignment.** On May 3, 1988, the Secretary of Defense chartered the Commission on Defense Base Closure and Realignment (the Commission) to recommend military installations for realignment and closure. Congress passed Public Law 100-526, "Defense Authorization Amendments and Base Closure and Realignment Act," October 24, 1988, which enacted the Commission's recommendations. The law also established the Defense Base Closure Account to fund any necessary facility renovation or MILCON projects associated with BRAC. Public Law 101-510, "Defense Base Closure and Realignment Act of 1990," November 5, 1990, reestablished the Commission. The law also chartered the Commission to meet during calendar years 1991, 1993, and 1995 to verify that the process for realigning and closing military installations was timely and independent. In addition, the law stipulates that realignment and closure actions must be completed within 6 years after the President transmits the recommendations to Congress.

**Required Defense Reviews of BRAC Estimates.** Public Law 102-190, "National Defense Authorization Act for Fiscal Years 1992 and 1993," December 5, 1991, states that the Secretary of Defense shall ensure that the authorization amount that DoD requested for each MILCON project associated with BRAC actions does not exceed the original estimated cost provided to the Commission. Public Law 102-190 also states that the Inspector General, DoD, must evaluate significant increases in BRAC MILCON project costs over the estimated costs provided to the Commission and send a report to the congressional Defense committees.

**Military Department BRAC Cost-Estimating Process.** To develop cost estimates for the Commission, the Military Departments used the Cost of Base Realignment Actions computer model. The Cost of Base Realignment Actions computer model uses standard cost factors to convert the suggested BRAC options into dollar values to provide a way to compare the different options. After the President and Congress approve the BRAC actions, DoD realigning activity officials prepare a DD Form 1391, "FY 1998 Military Construction Project Data," for each individual MILCON project required to accomplish the realigning actions. The Cost of Base Realignment Actions computer model provides cost estimates as a realignment and closure package for a particular realigning or closing base. The DD Form 1391 provides specific cost estimates for an individual BRAC MILCON project.

**Limitations and Expansion to Overall Audit Scope.** Because the Cost of Base Realignment Actions computer model develops cost estimates as a BRAC package and not for individual BRAC MILCON projects, we were unable to determine the amount of cost increases for each individual BRAC MILCON project. Additionally, because of prior audit efforts that determined potential problems with all BRAC MILCON projects, our audit objectives included all large BRAC MILCON projects.

## Background of Defense Base Realignment and Closure

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**Overall Audit Selection Process.** We reviewed the FY 1998 BRAC MILCON \$354.3 million budget submitted by the Military Departments and the Defense Logistics Agency. We excluded projects that were previously reviewed by DoD audit organizations, unless the projects were subsequently modified by the Military Departments. We grouped the remaining BRAC MILCON projects by location and selected all projects in the budget. We also reviewed those FY 1997 BRAC MILCON projects that were not included in the previous FY 1997 budget submission, but were added as part of the FY 1998 BRAC MILCON budget package.

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## **Audit Team Members**

This report was prepared by the Contract Management Directorate, Office of the Assistant Inspector General for Auditing, DoD.

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