



INSPECTOR GENERAL
DEPARTMENT OF DEFENSE
4800 MARK CENTER DRIVE
ALEXANDRIA, VIRGINIA 22350-1500

November 21, 2011

MEMORANDUM FOR UNDER SECRETARY OF DEFENSE (COMPTROLLER)/CHIEF
FINANCIAL OFFICER, DOD
DEPUTY CHIEF MANAGEMENT OFFICER
ASSISTANT SECRETARY OF THE AIR FORCE (FINANCIAL
MANAGEMENT AND COMPTROLLER)
DIRECTOR, DEFENSE LOGISTICS AGENCY
AUDITOR GENERAL, DEPARTMENT OF THE ARMY
NAVAL INSPECTOR GENERAL

SUBJECT: Audit of Enterprise Resource Planning Systems Within the Department of Defense
(Project No. D2012-D000DE-0057.000)

We plan to begin the subject audit in November 2011. We are conducting this audit in response to a congressional request. Our objective is to evaluate the Enterprise Resource Planning (ERP) systems identified as necessary for the Department of Defense to produce auditable financial statements (see the Attachment). Specifically, we will determine:

- changes in cost of the ERP systems during development and implementation,
- the impact of schedule changes on DoD's goal to become auditable by 2017,
- compliance with the business process reengineering requirements of section 1072, "National Defense Authorization Act of 2010," October 28, 2009, and
- whether the Chief Management Officers of the Services and Deputy Chief Management Officer of the Department of Defense provided sufficient oversight during development and implementation of the ERP systems.

We will consider suggestions from management on additional or revised objectives.

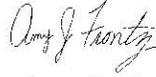
We will perform the audit at the locations listed in the Attachment. We may identify additional locations during the audit.

Please provide us with a point of contact for the audit within **10 days** of the date of this memorandum. The point of contact should be a Government employee, a GS-15 or pay band equivalent, or the military equivalent. Send the contact's name, title, grade/pay band, phone number, and e-mail address by mail, by fax [REDACTED] or by e-mail to [REDACTED]

You can obtain information about the Department of Defense Office of Inspector General from DOD Directive 5106.01, "Inspector General of the Department of Defense," April 13, 2006, change 1, September 25, 2006; DOD Instruction 7600.02, "Audit Policies," April 27, 2007; and DOD Instruction 7050.3, "Access to Records and Information by the Inspector General, Department of Defense," April 24, 2000. Our Web site address is www.dodig.mil.

If you have any questions, please contact [REDACTED] at [REDACTED]

[REDACTED] or [REDACTED] at [REDACTED]



Amy J. Frontz
Principal Assistant Inspector General
for Auditing

Attachment
As stated

We will perform the audit at the following locations:

- Offices of the Deputy Chief Management Officer, Navy Chief Management Officer, Air Force Chief Management Officer, and Army Chief Management Officer, Arlington, Virginia;
- General Fund Enterprise Business System (GFEBS) Program Management Office, Alexandria, Virginia;
- Logistics Modernization Program (LMP) Project Office, Marlton, New Jersey;
- Defense Enterprise Accounting and Management System (DEAMS) Program Offices, Fairview Heights, Illinois and Wright-Patterson Air Force Base, Dayton, Ohio;
- Defense Agencies Initiative (DAI) Program Office, Crystal City, Virginia;
- Navy Enterprise Resource Planning System (Navy ERP) Program Office, Annapolis, Maryland; and
- Enterprise Business System (EBS), Energy Convergence and EProcurement Program Office, Fort Belvoir, Virginia.