



U.S. Army Audit Agency

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American Recovery and Reinvestment Act of 2009 Project Execution

Aberdeen Proving Ground, Maryland

Executive Summary

Audit Report A-2011-0093-IEE

7 April 2011



American Recovery and Reinvestment Act of 2009 Project Execution

Aberdeen Proving Ground, Maryland



Results

On 17 February 2009, the President signed into law the American Recovery and Reinvestment Act of 2009 with the express purpose of stimulating economic growth. The Recovery Act requires unprecedented levels of transparency, oversight, and accountability. The Office of the DOD Inspector General is executing a joint-oversight approach with the Service audit agencies to ensure maximum and efficient audit coverage of Recovery Act plans and implementation.

During our initial audit of the Recovery Act at Aberdeen Proving Ground – Audit Report: A-2010-0127-FFE, American Recovery and Reinvestment Act of 2009, Aberdeen Proving Ground, Maryland, dated 1 July 2010 – we identified some concerns with 11 projects that weren't included in the scope of our review. We conducted this audit to review the installation's execution of those Recovery Act projects to ensure they were in accordance with the requirements of the Act, the Office of Management and Budget guidance, and subsequent related guidance. Specifically, we focused our review on the execution of the projects to ensure funds were used for authorized purposes and instances of fraud, waste, error, and abuse were mitigated.

Aberdeen Proving Ground executed 5 of the 11 projects in accordance with the requirements of the Recovery Act, the Office of Management and Budget guidance, and subsequent related guidance; installation personnel appropriately canceled one project and executed four projects within the allowable scope approved in the DOD expenditure plan. However, the installation awarded contracts and completed work for six projects that weren't included in the approved DOD expenditure plan. In addition, although the installation generally performed contract administration duties in accordance with Recovery Act requirements, the solicitation and award announcements posted on the Federal Business Opportunities Web site and the Federal Procurement Data System, for the six projects, didn't reflect the correct titles and actual work completed. The postings erroneously reflected the use of Recovery Act funds for the originally approved six projects. Furthermore, the installation didn't have sufficient documentation to justify the need for 8 of the 10 executed projects, primarily because personnel didn't clearly document maintenance and workorder requests in MAXIMO – a computerized asset maintenance system. Consequently, the installation awarded projects that weren't approved – approximately \$423,000 in Recovery Act funds – and the use of those funds wasn't transparent to the public.

With the exception of the reason for the lack of sufficient documentation, command personnel couldn't provide us with a sufficient explanation as to why these conditions occurred. We determined that key installation personnel were fully aware of Recovery Act requirements, as demonstrated in their planning, funding, execution, and tracking and reporting of other Recovery Act projects in our prior audit and the proper cancellation of one project included in this audit. However, after we discussed the matter with key installation personnel during the audit, the installation took actions to correct the problems we identified. Specifically, installation personnel input narrative justifications for all projects in our review, obtained approval from DOD for the six projects, and updated public notices posted on the Federal Business Opportunities Web site and the Federal Procurement Data System to reflect the actual work performed.

Because of the corrective actions taken during the audit, there are no recommendations in this report. The Garrison Commander, Aberdeen Proving Ground agreed with our facts and conclusion and had no additional comments. The Office of the Assistant Chief of Staff for Installation Management provided the official Army position and agreed with the Garrison Commander, Aberdeen Proving Ground's response.



DEPARTMENT OF THE ARMY
U.S. ARMY AUDIT AGENCY
OFFICE OF THE DEPUTY AUDITOR GENERAL
INSTALLATIONS, ENERGY, AND ENVIRONMENT AUDITS
3101 PARK CENTER DRIVE
ALEXANDRIA, VA 22302-1596

7 April 2011

Assistant Chief of Staff for Installation Management
Garrison Commander, Aberdeen Proving Ground

This is the report on our audit of the American Recovery and Reinvestment Act of 2009 Project Execution at Aberdeen Proving Ground, Maryland. The audit was part of a Defensewide effort executed by the Office of the DOD Inspector General and the Service audit agencies. In accordance with requirements of the Act, we will make the results of this audit available to the public. We focused the audit on determining whether Aberdeen Proving Ground executed 11 Recovery Act projects in accordance with the requirements of the Act, the Office of Management and Budget guidance, and subsequent related guidance.

We conducted this audit in accordance with generally accepted government auditing standards.

This report has no recommendations. The Garrison Commander, Aberdeen Proving Ground agreed with our facts and conclusion and had no additional comments. The Office of the Assistant Chief of Staff for Installation Management provided the official Army position and concurred with the Garrison Commander, Aberdeen Proving Ground's response. The official Army position is in Annex B.

For additional information about this report, contact the Environment and Civil Works Audits Division at 410-278-4287.

I appreciate the courtesies and cooperation extended to us during the audit.

FOR THE AUDITOR GENERAL:

A handwritten signature in black ink, reading "Clarence G. Johnson, Jr.", is positioned above the typed name.

CLARENCE G. JOHNSON, JR.
Program Director
Environment and Civil Works Audits

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INTRODUCTION

WHAT WE AUDITED

On 17 February 2009, the President signed into law the American Recovery and Reinvestment Act of 2009 with the express purpose of stimulating economic growth. The Recovery Act requires unprecedented levels of transparency, oversight, and accountability. The Office of the DOD Inspector General is executing a joint-oversight approach with the Service audit agencies to ensure maximum and efficient audit coverage of Recovery Act plans and implementation.

During our initial audit – Audit Report: A-2010-0127-FFE, American Recovery and Reinvestment Act of 2009, Aberdeen Proving Ground, Maryland, dated 1 July 2010 – we identified some concerns with 11 projects that weren't included in the scope of our review. In this report, we audited the installation's implementation and execution of those 11 Recovery Act projects. Specifically, we assessed whether installation personnel:

- Ensured the recipients and uses of funds were transparent to the public and the benefits of the funds were reported clearly, accurately, and in a timely manner.
- Performed contract administration and project execution duties in a manner to ensure the use of Recovery Act funds was for authorized purposes and that instances of fraud, waste, and abuse were mitigated.

BACKGROUND

DOD received approximately \$12 billion as part of the Recovery Act. Of the \$12 billion, the U.S. Army received about \$7.7 billion for operation and maintenance; military construction; research, development, test, and evaluation; and U.S. Army Corps of Engineers civil works projects. All funds were available for obligation until 30 September 2010, and will be available until 30 September 2013 for military construction. Aberdeen Proving Ground received about \$44.4 million in Recovery Act funding for 107 projects.

Federal agencies must meet the following crucial accountability objectives while implementing the Recovery Act:

- Funds are awarded and distributed in a prompt, fair, and reasonable manner.

- The recipients and uses of all funds are transparent to the public and the public benefits of these funds are reported clearly, accurately, and in a timely manner.
- Funds are used for authorized purposes and the potential for fraud, waste, error, and abuse is mitigated.
- Projects funded under this Act avoid unnecessary delays and cost overruns; and program goals are achieved – including specific program outcomes and improved results on broader economic indicators.

Guidance

The Office of Management and Budget Memorandum M-09-15 (Updated Implementing Guidance for the American Recovery and Reinvestment Act of 2009), dated 3 April 2009, provides an updated set of governmentwide requirements and guidelines that Federal agencies must implement or prepare for, to effectively manage activities under the Recovery Act. Specifically, the guidance establishes and clarifies the required steps Federal agencies must take to meet the accountability objectives.

The Office of the Secretary of Defense (Acquisition, Technology and Logistics) Memorandum, “Updated Instructions for Posting Pre-Solicitation and Award Notices; Reporting Contract Actions; and Reporting Performance Assessments for Actions Funded by the American Recovery and Reinvestment Act of 2009,” dated 21 April 2009, provides updated instructions, specific to publicizing and reporting contract actions on the Federal Business Opportunities Web site and the Federal Procurement Data System, which are in compliance with the transparency and accountability requirements associated with the Recovery Act.

The Office of the Under Secretary of Defense (Comptroller) Memorandum, “Project Cost Variations during Execution of American Recovery and Reinvestment Act Expenditure Plans for Infrastructure Investments,” dated 7 May 2009, provides detailed instructions on how Recovery Act projects should be canceled and added at installations. If a project is determined to be unexecutable or no longer required, and cancellation is determined to be the best course of action, the installation must nominate a replacement project.

Prior Audit

On 1 July 2010, we issued Audit Report: A-2010-0127-FFE, American Recovery and Reinvestment Act of 2009, Aberdeen Proving Ground, Maryland. The report provided our review of three Recovery Act projects. We concluded that Aberdeen Proving Ground generally implemented the Recovery Act in accordance with the requirements of the Act, the Office of Management and Budget guidance, and subsequent related guidance for the three projects that we reviewed. However, the installation didn't have sufficient documentation to justify the need for two of the three projects. This occurred because personnel didn't clearly document maintenance and workorder requests.

We recommended that installation personnel clearly document details of workorder requests and maintain related project justification information in the Project Prioritization System and MAXIMO, which is a computerized asset maintenance system with capabilities to track workorders and preventive maintenance and the purchase of inventory stores and materials for workorders. Command concurred with the recommendation and stated that personnel made changes to the Recovery Act projects already and that they would continue to make improvements in this area.

During our prior audit, we also identified 11 projects that installation personnel initially zeroed out for Recovery Act funding, but subsequently awarded contracts for 10 of the 11 projects using Recovery Act funds. We stated in the audit report that we would conduct a separate audit on the projects because they weren't included in the scope of that audit. Accordingly, for this audit, we reviewed the following 11 projects at Aberdeen Proving Ground, Maryland:

Aberdeen Proving Ground Projects Reviewed by U.S. Army Audit Agency	
Project Title	Cost Estimate
Repair Steam/Condensate Pipes in 5200 Block	\$100,000
Repair Three Boilers in Building 525	500,000
Replace Tank in Building E3312	200,000
Repair Valves in Building E6151	120,000
Repair Exterior Doors in Building 3326	50,000
Replace Boiler Hot Water Holding Tank in Building 2184	30,000
Repair Boiler in Building 300	35,000
Produce Walk-in Door in Building 4503	40,000
Repair Trickling Filter in Building E3960	58,056
Repair Palm Push Pads for the Handicapped Elevator on Second Floor in Building E3330	30,000
Americans with Disabilities Act Compliance Issues in Building 1134	30,000
Total	\$1,193,056

NOTEWORTHY ACTIONS

Installation personnel took corrective actions during the audit to immediately address conditions we had found by:

- Obtaining approval from the Office of the Secretary of Defense for the six replacement projects.
- Updating public notices posted on the Federal Business Opportunities Web site and the Federal Procurement Data System to reflect the actual work performed for the six replacement projects.
- Inputting narrative justification for all executed projects into MAXIMO.

As a result of the corrective actions already taken, there are no recommendations in this report.

PROJECT EXECUTION

OBJECTIVE

Did Aberdeen Proving Ground execute the 11 American Recovery and Reinvestment Act of 2009 projects in accordance with the requirements of the Act, the Office of Management and Budget guidance, and subsequent related guidance?

CONCLUSION

Partially. Aberdeen Proving Ground executed 5 of the 11 projects in accordance with the requirements of the Recovery Act, the Office of Management and Budget guidance, and subsequent related guidance.

Installation personnel appropriately canceled one project and properly executed four projects within the allowable scope approved in the DOD expenditure plan. However, the installation awarded contracts and completed work for six projects that weren't included in the approved DOD expenditure plan. Also, even though the installation generally performed contract administration duties in accordance with Recovery Act requirements, the solicitation and award announcements posted on the Federal Business Opportunities Web site and the Federal Procurement Data System for the six projects didn't reflect the correct titles and actual work completed. The postings erroneously reflected the use of Recovery Act funds for the originally approved six projects. Furthermore, the installation didn't have sufficient documentation to justify the need for 8 of the 10 executed projects, primarily because personnel didn't clearly document maintenance and workorder requests in MAXIMO. As a result, the installation awarded projects that weren't approved – approximately \$423,000 in Recovery Act funds – and the use wasn't transparent to the public.

With the exception of the reason for the lack of sufficient documentation, command personnel couldn't provide us with a sufficient explanation as to why these conditions occurred. We determined that key installation personnel were fully aware of Recovery Act requirements, as demonstrated in their planning, funding, execution, and tracking and reporting of other Recovery Act projects in our prior audit and the proper cancellation of the one project included in this audit. However, after we discussed these conditions with key installation personnel during the audit, installation personnel took actions to correct the conditions by:

- Obtaining approval from the Office of the Secretary of Defense for the six replacement projects.
- Updating public notices posted on the Federal Business Opportunities Web site and the Federal Procurement Data System to reflect the actual work performed for the six replacement projects.
- Inputting narrative justification for all executed projects into MAXIMO.

Our detailed discussion of these conditions begins below. Because of the corrective actions taken during the audit, the report contains no recommendations.

DISCUSSION

In this section, we discuss three areas:

- Approved projects.
- Contract administration.
- Project justification.

Approved Projects

Aberdeen Proving Ground executed 5 of the 11 projects in accordance with the requirements of the Recovery Act, the Office of Management and Budget guidance, and subsequent related guidance. Our review showed that installation personnel appropriately canceled one project in accordance with Recovery Act guidance. Personnel coordinated with their higher headquarters, U.S. Army Installation Management Command, for approval to formally cancel the project in Building E3330 (Repair Palm Push Pads for the Handicapped Elevator on Second Floor) and to transfer the \$30,000 to another approved Recovery Act project. In addition, we found that installation personnel executed four projects, as approved in the DOD expenditure plan, but with slight variations in the scope of work. For example, according to the DOD expenditure plan, the installation had the following approved projects:

- **Repair Exterior Doors in Building 3326.** The installation replaced doors for the mechanical room, ballroom, and rear entrance. It also installed two new canopies outside of the building.

- **Replace Boiler Hot Water Holding Tank in Building 2184.** The installation replaced the hot water holding tank and installed an electric hot water heater.

However, for the remaining six projects, the installation awarded contracts and completed work that wasn't included in the approved DOD expenditure plan. Here are the approved projects' titles and a description of the work the installation actually did for each:

- **Repair Steam/Condensate Pipes in 5200 Block.** The installation purchased a boiler for Building 5206 and then moved the boiler to Building 2397 because Building 5206 was demolished, due to construction related to base realignment and closure.
- **Replace Tank in Building E3312.** The installation installed a hot water pump and installed a re-circulating pump in the building.
- **Repair Valves in Building E6151.** The installation installed a walkway between the pump and reservoir houses, repaired sump pump drains, re-graded around the building, installed gutters and downspouts, patched walls and floors, repaired the ceiling, and installed new lighting in the building.
- **Repair Boiler in Building 300.** The installation installed a new air handler and condenser in the building.
- **Repair Trickling Filter in Building E3960.** The installation repaired the pump controls, installed a concrete pad, painted doors, installed bollards around the oil tank, and purchased a back-up pump for the building.
- **Americans With Disabilities Act Compliance Issues in Building 1134.** The installation installed new windows in the building.

As a result, Aberdeen Proving Ground personnel awarded projects that weren't approved – approximately \$423,000 in Recovery Act funds – and the use of the funds wasn't transparent to the public, as required by the Act.

Installation personnel couldn't provide us with a sufficient explanation as to why they didn't complete the required Recovery Act process to cancel projects that weren't needed and nominate replacement projects. However, we did determine that key installation personnel were fully aware of Recovery Act requirements, as demonstrated in their proper planning, funding, execution, and tracking and reporting of other Recovery Act projects in our prior audit and the proper cancellation of the Building E3330 project. Nevertheless, when we brought the matter to the attention of key installation personnel during the audit, the installation took corrective action in

November 2010 to obtain approval from the Office of the Secretary of Defense for the six replacement projects.

Contract Administration

Installation contracting personnel generally performed contract administration duties in accordance with Recovery Act requirements. Specifically, we found contracting personnel:

- Had reasonable cost estimates to support the awards for the 10 executed projects.
- Used existing, fully competed indefinite-delivery, indefinite-quantity contracts to award firm, fixed-price task orders to government-approved contractors.
- Awarded contracts for 9 of the 10 executed projects to certified 8(a) small disadvantaged businesses and completed 1 project – Produce Walk-in Door in Building 4503 – using in-house resources because it was more advantageous to the government.
- Included applicable Federal Acquisition Regulation clauses and terms in the contracts.
- Had quality assurance measures in place, such as monitoring and inspections, to ensure that the government received the appropriate goods and services.

However, even though the installation properly posted solicitation and award announcements on the Federal Business Opportunities Web site and the Federal Procurement Data System for the four executed projects, the notices posted for the six executed projects, which weren't approved, didn't reflect the correct titles and actual work completed. The notices reflected titles and scope of work for the original projects. When we brought the matter to the attention of key installation personnel during the audit, contracting personnel took action to correct the Federal Business Opportunities Web site and the Federal Procurement Data System postings to reflect the correct project titles and the actual work performed for the six replacement projects.

Project Justification

The installation didn't have sufficient documentation to justify the need for 8 of the 10 executed projects. For two executed projects, the project justification included MAXIMO work requests, which appropriately included a brief description of the work and identified potential consequences of not performing the work. However, for the

remaining eight executed projects, which included the four approved projects and four of the six projects that weren't approved, the MAXIMO work requests only included project titles, such as:

- Repair steam/condensate pipes in 5200 block.
- Repair three boilers in Building 525.

We also found this condition for two of the three projects reviewed in our prior Recovery Act audit at the installation. Although command agreed with the prior report's recommendation – for personnel to clearly document details of workorder requests and maintain related project justification information in MAXIMO – and stated that they had made changes for all Recovery Act projects, the justifications for the eight projects weren't sufficient.

We couldn't confirm that the projects were valid needs through visual inspections because most of the projects were completed and maintenance-related documentation wasn't available at the time of our initial review. However, when we discussed the matter with key installation personnel, the installation took corrective action to input narrative justifications into MAXIMO for all of the projects in this review.

A – GENERAL AUDIT INFORMATION

SCOPE AND METHODOLOGY

We conducted the audit from June through November 2010 under project A-2010-FFE-0356.004.

We performed this engagement at Aberdeen Proving Ground, Maryland in accordance with generally accepted government auditing standards for performance audits. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our finding and conclusion based on our audit objective. We believe that the evidence obtained provides a reasonable basis for our finding and conclusion based on our audit objective.

We covered issues, items, and transactions representative of operations current at the time of our audit.

We obtained computer-generated data from the Federal Business Opportunities Web site, the Central Contractor Registration and MAXIMO databases, the Excluded Parties List System, and Federal Procurement Data System. We assessed the reliability of the data by testing for completeness, accuracy, and consistency. However, we didn't test or evaluate any general or application controls of the systems. Our assessment showed that the data was sufficiently reliable to answer our audit objective and support our conclusion.

To determine whether Aberdeen Proving Ground executed the 11 Recovery Act projects in accordance with the requirements of the Act, the Office of Management and Budget guidance, and subsequent related guidance, we:

- Conducted interviews with key personnel from the Directorate of Public Works to determine why the installation awarded contracts for 10 of the 11 projects that were previously zeroed out.
- Reviewed and analyzed records of environmental consideration to determine whether the installation considered the environmental effect of selected Recovery Act projects.
- Reviewed and analyzed work requests from MAXIMO and contracts to determine whether selected Recovery Act projects constituted a valid need.
- Reviewed and analyzed independent government estimates to verify that the contracting office obtained a reasonable cost estimate; the independent government estimates were reviewed and certified.

- Reviewed and analyzed the Central Contractor Registration Database to verify the contractor is a government-approved contractor, obtain the contractor's address, and ensure that the contractor qualified as a small and disadvantaged business.
- Reviewed and analyzed the Excluded Parties List System to verify the contractor is eligible to conduct business with the U.S. Government.
- Reviewed and analyzed printouts from the Federal Business Opportunities and Federal Procurement Data System Web sites to verify whether the contracting office competed the opportunity, verify the synopsis contained a description of services, and identify the Recovery Act designation and contract date.
- Reviewed and analyzed the small business coordination record to identify whether all authorized small business contracting programs were considered to provide maximum opportunities to small businesses.
- Reviewed and analyzed solicitations and contract awards to verify the inclusion of applicable Federal Acquisition Regulation clauses required for Recovery Act projects.
- Reviewed and analyzed solicitations to verify the inclusion of the Recovery Act-preferred use of energy efficiency and green building requirements.
- Conducted site visits to observe the actual work completed for each of the 10 executed projects in our review.

RESPONSIBILITIES

The Office of the Assistant Secretary of the Army (Financial Management and Comptroller) formulates, submits, and defends the Army budget to Congress and the American people. The office oversees the proper and effective use of appropriated resources to accomplish the Army's assigned missions and provides transparent reporting to Congress and the American people on the use of appropriated resources and the achievement of established Armywide performance objectives.

The Office of the Assistant Chief of Staff for Installation Management provides policy formulation, strategy development, enterprise integration, program analysis and integration, requirements and resource determination, and best business practices for services, programs, and installation support to Soldiers, families, and civilians of an expeditionary Army in a time of persistent conflict.

U.S. Army Installation Management Command provides the Army with the installation capabilities and services to support expeditionary operations in a time of persistent conflict and to provide a quality of life for Soldiers and families commensurate with their service. Installation Management Command, in coordination with personnel at Aberdeen Proving Ground, identified the projects that were eligible for Recovery Act funding.

The Garrison Commander, Aberdeen Proving Ground, is responsible for ensuring the implementation of projects receiving Recovery Act funds is in accordance with the requirements of the Act, the Office of Management and Budget guidance, and subsequent related guidance. The commander received support implementing the Recovery Act projects from the following key offices:

- **Resource Management** – maintained accountability of Recovery Act funds received and distributed to projects.
- **Department of Public Works** – assisted Installation Management Command with identifying facility, sustainment, restoration, and modernization projects eligible for Recovery Act funding; managed and maintained the Project Prioritization System; prepared project justifications; and oversaw project execution.
- **Contracting** – maintained responsibility for issuing solicitations, managing the evaluation process, ensuring contractor eligibility, including required language and clauses in solicitation/contracting documents, and posting the documents to required Web sites and systems.

ACKNOWLEDGMENTS

These personnel contributed to the report: Kimberly Craig (Audit Manager), Devyn Pulliam (Auditor-in-Charge), Stacey Williams (Auditor), and Elizabeth Curran (Editor).

DISTRIBUTION

We are sending copies of this report to the Assistant Secretary of the Army (Financial Management and Comptroller) and the Commanding General, U.S. Army Installation Management Command.

In accordance with requirements of the American Recovery and Reinvestment Act of 2009, we are sending a copy of this report to the Office of the DOD Inspector General to make the results available to the public. We will also make copies available to others upon request.

B – OFFICIAL ARMY POSITION AND VERBATIM COMMENTS BY COMMAND



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
ASSISTANT CHIEF OF STAFF FOR INSTALLATION MANAGEMENT
600 ARMY PENTAGON
WASHINGTON, DC 20301-0600

DAIM-ZA

APR 1 2011

MEMORANDUM FOR Deputy Auditor General, Installations and Environment Audits,
US Army Audit Agency, 3101 Park Center Drive, Alexandria, VA 22302

SUBJECT: Draft Report, Audit of American Recovery and Reinvestment Act of 2009
Project Execution, Aberdeen Proving Ground, Maryland (Project A-2010-FFE-0356.004)

1. The Office of the Assistant Chief of Staff for Installation Management (ACSIM), in coordination with the US Army Installation Management Command (IMCOM) has reviewed the subject draft report. We concur with the enclosed US Army Garrison Aberdeen Proving Ground response and the IMCOM Northeast Region endorsement.

2. The OACSIM point of contact for this matter is Mr. Scott Dias, commercial: (703) 604-2429, email: scott.dias@us.army.mil. The IMCOM point of contact is Mr. Luke Onken, commercial: (210) 424-8193, email: luke.onken@us.army.mil.

Encl

RICK LYNCH
Lieutenant General, GS
Assistant Chief of Staff
for Installation Management

CF:
IMCOM-IR

REPLY TO
ATTENTION OFDEPARTMENT OF THE ARMY
US ARMY INSTALLATION MANAGEMENT COMMAND
US ARMY GARRISON ABERDEEN PROVING GROUND
2201 ABERDEEN BOULEVARD
ABERDEEN PROVING GROUND MARYLAND 21005-5001

IMNE-APG-IR

15 MAR 2011

Marian Hodge

MEMORANDUM THRU Regional Director, Northeast Region, Installation Management Command, 5 North Gate Road, Fort Monroe, VA 23651-1048

FOR Commanding General, Installation Management Command, 2511 Jefferson Davis Hwy, Arlington, VA 22202

SUBJECT: Draft Report on the American Recovery and Reinvestment Act of 2009 Project Execution at Aberdeen Proving Ground, Maryland (Project A-2010-FFE-0356.004)

1. Reference memorandum, USAAA, SAAG-IEE, 2 Mar 11, SAB.
2. The US Army Garrison, Aberdeen Proving Ground concurs with subject report as presented.
3. The point of contact for this action is Ms. Marian Hodge, IMNE-APG-IR, marian.hodge@us.army.mil, DSN 298-4201.

Orlando W. Ortiz
ORLANDO W. ORTIZ
Colonel, MI
Commanding

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